



Los Angeles Region  
Community Recovery Organization



2020 ANNUAL REPORT



Los Angeles Region Community Recovery Organization  
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## OUR MISSION

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To coordinate disaster recovery resources in affected areas to address disaster-caused recovery needs and to strengthen the resilience of impacted individuals.



# LETTER FROM THE EXECUTIVE DIRECTOR

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There is a phrase often used in long term recovery groups: *the journey to recovery*. A disaster happens suddenly. While the disaster itself subsides and ends, the effects of the disaster on those directly impacted become part of a journey that can last for years. A disaster survivor's journey to recovery begins in the wake of the disaster: relief and support of immediate needs are met with temporary housing, financial assistance, and access to critical services. This relief phase is the very beginning of the recovery process. The journey toward long term recovery begins when survivors set out on the extended and uncertain path to establishing their 'new normal.'

A journey to recovery began for the survivors of the Woolsey fire disaster in November of 2018. Our team's journey to becoming a Community Recovery Organization began with them.

At the request of FEMA, local, county, state and nationwide organizations joined together to form the Los Angeles Woolsey Fire Long Term Recovery Group (LA Woolsey Fire LTRG). Representatives of these organizations joined together to assist with disaster recovery resources. These dedicated individuals made a decision to create a Board of community leaders and disaster recovery experts who would work together to implement a Disaster Recovery Program.

This ad-hoc Board decided to form the Los Angeles Region Community Recovery Organization (LARCRO), whose inceptive focus would be to facilitate the LA Woolsey Fire LTRG. Once convened, the LA Woolsey Fire LTRG was tasked with coordinating local and national partner organizations in the provision of disaster recovery resources and in the determination of individual unmet needs through a Disaster Case Management Program.

In tandem, capturing the essence of this work to leverage for future disasters through the creation of a "blueprint" and a "toolbox" for recovery from future disasters in LA County is an important component of LARCRO's mission. Preserving what has been learned and developed during the Woolsey fire recovery allows for a more effective response to future disasters.

Two years have passed since the Woolsey fire disaster and the formation of the Woolsey Fire LTRG. We can be proud of what our Organization, Board, and partners have accomplished and established together. From the beginning, we worked closely with disaster recovery experts and local partners to address the needs of the Woolsey fire community. Simultaneously, we created a recovery blueprint and timeline to lay the foundation for how LARCRO will support future disaster response in communities within Los Angeles County.

This Report exemplifies how LARCRO, through the LA Woolsey Fire LTRG, has been partnering with survivors on their journey to recovery. Our development of a comprehensive Unmet Need Allocation Process has empowered our Disaster Case Managers working with survivors throughout their Disaster Recovery Plan. We have established a strong functional baseline through which we partner with clients to meet gaps in their recovery. Recognizing that communication would be critical to our success, we have built a robust online presence, creating a successful website to communicate with not only Woolsey fire survivors, but with our partners and funders both locally and nationwide. As a result, we have grown an extensive network of organizations, community partners, and funders, and have forged relationships that have been and will continue to be instrumental to





our success. LARCRO and its partners, through the LA Woolsey Fire LTRG, have allocated 4.3 million dollars and over 60,000 hours toward Woolsey Fire recovery, reaching 470 survivor households. In order to maintain this momentum and to ensure LARCRO's future success, we have incorporated as a legal entity in the State of California and have secured 501(c)(3) tax-exempt nonprofit status, allowing us to become an independent, fully-functional organization.

While the work of LARCRO continues, the rebuild and recovery efforts for the Woolsey fire will progress and wind down as our Disaster Case Management survivors complete their Disaster Recovery Plans. This cycle mirrors the Disaster Response Cycle, ramping up to meet post-disaster community and individual needs, doing the hard work of long term recovery, ramping down, and standing by in a ready state to emerge again as needed. We will ensure that as the LA Woolsey Fire LTRG mission concludes, the systems and processes—the blueprint and toolbox—that have been developed and implemented will be transitioned to assist future disasters as needed. When the LA Woolsey Fire LTRG recovery process is complete, LARCRO will determine its next phase: standing by, planning, and preparing until activating again to respond to future disasters.

During this transition, it is necessary that funding is secured to support essential overhead and administrative expenses while maintaining our 501(c)(3) nonprofit status. A promising avenue for a future funding stream is the expansion of the relationships with our local/regional public-facing foundations to gather initial and interim funding. With this funding, LARCRO will stand ready to activate in the event of a disaster in the Los Angeles Region, to assist with disasters in other

communities, and to ensure sustainability by securing funding for interim leadership. Additionally, future funding will allow for the establishment of a mental health collaborative in our region will ensure a more effective response to the trauma and mental health needs that arise immediately following a disaster. An excellent model for this program is the Wildfire Mental Health Collaborative of Sonoma County which devotes resources to strengthening, spreading, and evolving disaster response for communities in the wake of disasters.

The arduous process of building long term recovery (LTR) capacity in Los Angeles County and creating a home-grown LTR nonprofit has emphasized the importance of our continued engagement with the regional VOAD (Voluntary Organizations Active in Disaster) Board for Los Angeles County, ENLA (Emergency Network Los Angeles). This will ensure future disaster survivors have a seat at the ENLA table through LARCRO's presence as a member agency and as the Chair of future LTR Committees.

It has been an honor to partner with Woolsey fire survivors on their journey to recovery while leading LARCRO on its own journey to becoming a Community Recovery Organization. Though the road has not always been easy or obvious, our community has proven determined, cohesive, generous, and brave enough to reach a resilient new normal. In the words of the Ancient Greek historian Thucydides, "The bravest are surely those who have the clearest vision of what is before them, glory and danger alike, and yet notwithstanding, go out to meet it."



Jenni Campbell  
Executive Director & Board Member





SEMINOLE SPRINGS MOBILE HOME PARK, MAY 2020.



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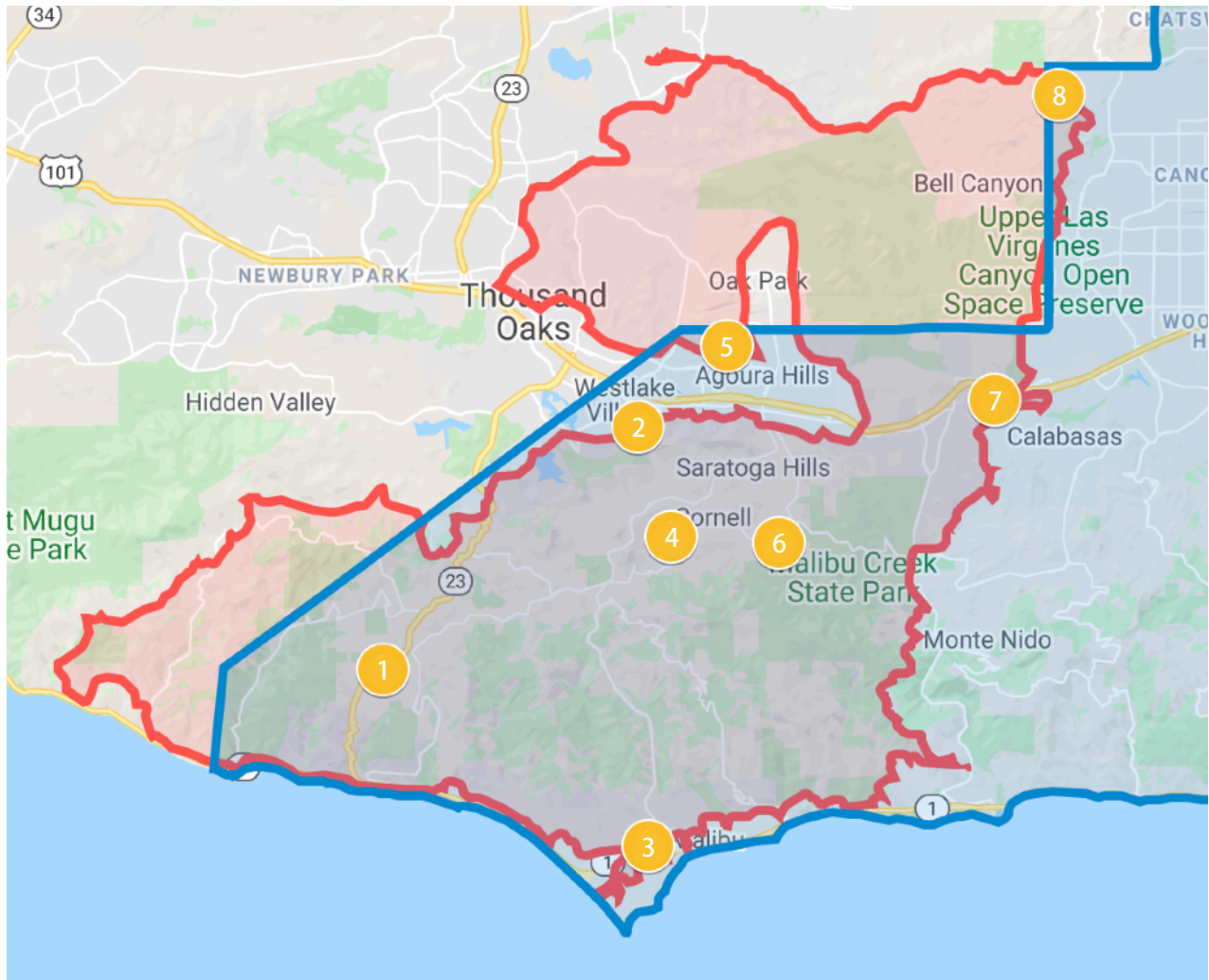


# WOOLSEY FIRE

## 8 COMMUNITIES IMPACTED IN LA COUNTY

96,949 acres burned in Ventura and LA Counties. 1,075 homes were “destroyed,” 184 homes were “damaged,” 1,643 structures were “destroyed,” and 364 structures were “damaged.”

(Source: County of Los Angeles After Action Review of the Woolsey Fire Incident)



— LA COUNTY LINE

— WOOLSEY FIRE BURN PERIMETER

① MALIBU CANYONS

② WESTLAKE VILLAGE

③ MALIBU

④ SEMINOLE SPRINGS

⑤ AGOURA HILLS

⑥ MALIBOU LAKE

⑦ CALABASAS

⑧ CANOGA PARK







TOP: SMOKE RISING OVER MALIBU FROM THE WOOLSEY FIRE, NOVEMBER 2018.  
BOTTOM: WOOLSEY FIRE BURN SCAR, NOVEMBER 2018. (SOURCE: NASA)



# TIMELINE

## FROM WOOLSEY FIRE DISASTER TO 501(C)(3)

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LARCRO evolved from the aftermath of the Woolsey Fire disaster to a fully operational 501(c)(3) nonprofit organization in 19 months.

- **NOVEMBER 2018**

### Woolsey Fire disaster

96,949 acres burned in Ventura and LA Counties. 1,075 homes were “destroyed,” 184 homes were “damaged,” 1,643 structures were “destroyed,” and 364 structures were “damaged.” (Source: County of Los Angeles)

- **DECEMBER 2018 – FEBRUARY 2019**

### Formation of the LTRG

First Long Term Recovery Group (LTRG) meetings begin. FEMA Voluntary Agency Liaison Group Supervisor, John Chavez, gathered community members. LTRG training hosted by UMCOR/Cal-Pac.

- **MARCH 2019**

### LTRG Board elected

8 Board Members elected representing key partner organizations. The Board chose Brent Woodworth and Jenni Campbell to serve as Co-Chairs.

### Disaster Case Management Introduced

Held an overview of Disaster Case Management and began gathering local partners already offering similar services.

- **APRIL 2019**

### Partnership with CWS as fiscal agent

Church World Service (CWS) chosen as fiscal agent.

### LTRG DCM program established

Disaster Case Management (DCM) outreach to clients begins in 8 communities impacted by the Woolsey Fire.







TOP LEFT & RIGHT: WOOLSEY FIRE DEVASTATION AT SEMINOLE SPRINGS, NOVEMBER 2018.  
MIDDLE LEFT: COMMITTEE CHAIRS VISIT SEMINOLE SPRINGS MOBILE HOME PARK, MARCH 2019.  
BOTTOM LEFT & RIGHT: SEMINOLE SPRINGS MOBILE HOME PARK SURVIVORS, NOVEMBER 2018.



● **MAY 2019**

## First major funding

Grants received from American Red Cross, Disciples of Christ, and Presbytery of the Pacific.

● **JUNE 2019**

## Executive Director hired

New Executive Director articulates organizational goals: (1) Facilitate recovery from Woolsey Fire Disaster and (2) establish LARCRO as continuing organization, poised to respond to future disasters.

● **AUGUST 2019**

## Communication Committee outreach begins

LTRG website is launched. Media outreach to survivors.

## Community wellness efforts and outreach

Plan developed to address severe mental health trauma for the Woolsey Fire community.

● **SEPTEMBER 2019**

## LARCRO established

Los Angeles Region Community Recovery Organization (LARCRO) established and Bylaws adopted at annual Board Retreat. Rev. David Worth appointed as Board Chair.

## DCM program funded and training begins

DCM funding acquired from Presbyterian Disaster Assistance and Presbytery of the Pacific. DCM Supervisor and DCMs hired. Catholic Charities hosts DCM training program for partner-sponsored and LARCRO DCMs.

## World Renew Assessment completed

World Renew Disaster Response Services volunteers organize Community Assessment centers in Agoura Hills and Malibu to assess survivor needs. Combined World Renew Community Assessment data with existing DCM database for a comprehensive data capture report.







TOP: DISASTER CASE MANAGER TRAINING HOSTED BY CATHOLIC CHARITIES, SEPTEMBER 2019.  
BOTTOM: WORLD RENEW COMMUNITY ASSESSMENT VOLUNTEERS, SEPTEMBER 2019



● **NOVEMBER 2019**

## One Year Anniversary

Community events attended by over 250 survivors focus on healing and sustainability.

## LARCRO hosts Resource Fair

Partners offer their resources: Give An Hour, Jung Shim, Lutheran Social Services of Southern California, Mana Food Bank, Tzu Chi Foundation, and United Policyholders

● **DECEMBER 2019**

## Unmet Need process finalized

Established Unmet Need Allocation Committee.

● **JANUARY 2020**

## First Unmet Need Funder Meeting

Overview of Unmet Need process for all funders.

## Office opens in Agoura Hills

LARCRO partners with Habitat for Humanity of Greater Los Angeles and a local business to open a shared office space.

● **MARCH 2020**

## 501(c)(3) application submitted

LARCRO partners with Pepperdine University Community Justice Clinic to submit application to the IRS for 501(c)(3) tax-exemption.

## Woolsey Fire survivors impacted by COVID-19

LARCRO remains clear on its Mission and maintains a balance with the Woolsey Fire Recovery during 'Safer at Home' orders and COVID-19 protocols.

## Construction Navigation grant from VCCF

Grants received from Ventura County Community Foundation (VCCF), Habitat for Humanity of Greater Los Angeles, and UMCOR/Cal-Pac to fund a Construction Navigator.

## VCCF/Local Love Unmet Need Grant distribution

Criteria is established for distribution of \$160,000 in funds to Woolsey Fire Survivors in Ventura and LA Counties.







TOP: LA WOOLSEY FIRE LONG TERM RECOVERY GROUP MEETING, OCTOBER 2019.

BOTTOM: LARCRO PARTNERS OFFER RESOURCES TO SURVIVORS AT RESOURCE FAIR, NOVEMBER 2019.



## ● MAY 2020

### Construction Navigator hired; guidelines established

Pete Fowler Construction Services is hired as Construction Navigator. Construction Guidelines are created to assist Woolsey fire survivors and to serve as the foundation for LARCRO's "toolbox" for response to future disasters.

### Consultant joins DCM team

Subject matter expert is hired to assist in assessing and vetting cases to bring to the Unmet Need Allocation Table for funding through our LTRG Committee Partners and Funders.

## ● JUNE 2020

### Community outreach and wellness

Distribution of COVID-19 health packs to reassure Woolsey fire survivors that we remain clear on our Mission.

### First UNAT meeting

Unmet Need Allocation Table (UNAT) allocates over \$80,000 to 3 DCM clients.

### 501(c)(3) tax-exemption approved

LARCRO becomes a nonprofit, ready for future disasters in Los Angeles County.

### DCM Summary of All Cases updated

As of the end of FY2020, 105 DCM cases were open with 469 households reporting.

### End of 2020 Fiscal Year







TOP: CONSTRUCTION NAVIGATION BURN SCAR TOUR, JUNE 2020.  
BOTTOM: COVID-19 HEALTH PACK DISTRIBUTION, JUNE 2020.



# KEY METRICS

TOGETHER WE ARE RESILIENT

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**\$4.3 MILLION** TOTAL PARTNER FUNDING\*  
INCLUDING THE FOLLOWING CATEGORIES:



**\$1,470,000**

SUSTAINING TOWARD  
LONG TERM RECOVERY

- INTERMEDIATE RELIEF

**\$502,000**

SUSTAINING TOWARD  
LONG TERM RECOVERY

- RENTAL SUPPORT
- TEMPORARY HOUSING



**\$425,000**

COMMUNITY WELLNESS  
FUNDING

**\$10,400**

MEDICAL ASSISTANCE  
FUNDING

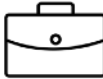


**\$352,000**

REBUILDING & REPAIR FUNDING

**\$83,000**

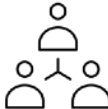
PROVIDED FOR FURNISHINGS  
AND HOUSEHOLD GOODS



**\$379,000**

WORKFORCE FUNDING

- JOB TRAINING & PLACEMENT
- SMALL BUSINESS COUNSELING & GRANTS



**\$686,000**

OPERATIONS FUNDING

- ORGANIZATIONAL SUPPORT
- DISASTER CASE MANAGEMENT
- CONSTRUCTION NAVIGATION
- PROGRAM MANAGEMENT

\*Dollar amounts do not match this total due to immaterial amounts in other categories.



## DIRECT SPONSORED PARTNER HOURS AND RESOURCES



**470**

HOUSEHOLDS REACHED

**60,629**

PARTNER HOURS

- 27,151 VOLUNTEER HOURS
- 33,478 FUNDED HOURS

**195**

HOUSEHOLDS RECEIVING  
FOOD, GROCERIES &  
NECESSITIES



**612**

HOUSEHOLDS PROVIDED  
WITH PROFESSIONAL  
SERVICES

- INSURANCE SUPPORT
  - LEGAL SERVICES
- HOUSING COUNSELING

**FOR FULL REPORT, PLEASE VISIT [LARCRO.ORG/METRICS](https://larcro.org/metrics)**



# DISASTER CASE MANAGEMENT RESOURCES AND UNMET NEEDS

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The recovery process is a long road which extends all the way through repairing or rebuilding and ultimately to achieving recovery goals and finding a “new normal.” Disaster Case Management is a time-limited process by which a skilled helper—a “Disaster Case Manager” (DCM)—partners with a disaster-affected individual or family in order to plan for and achieve realistic goals for recovery following a disaster.

Recovery and rebuilding a life after a disaster can be overwhelming. With so many applications, steps, and follow-up, it can be hard to know where to start or who to contact. Disaster Case Managers are trained to help those who lack the resources necessary to recover or who need assistance with their recovery toward resilience. Disaster Case Management is a process in which a trained case manager partners with a survivor to plan and to facilitate a road to recovery and resilience. This process is focused on empowering the survivor to take responsibility for their own recovery while a DCM partners with them to navigate and to obtain the resources required to recover.

The Disaster Recovery Plan is a highly individualized process. The purpose of the Plan is to establish realistic goals for clients’ recovery and to identify action items.

Clients remain in contact with their DCM as they work through their recovery plan, until their plan has been completed and they have achieved their “new normal.”

LARCRO’s funders have collaborated to support Disaster Case Management.

Direct funding to LARCRO:

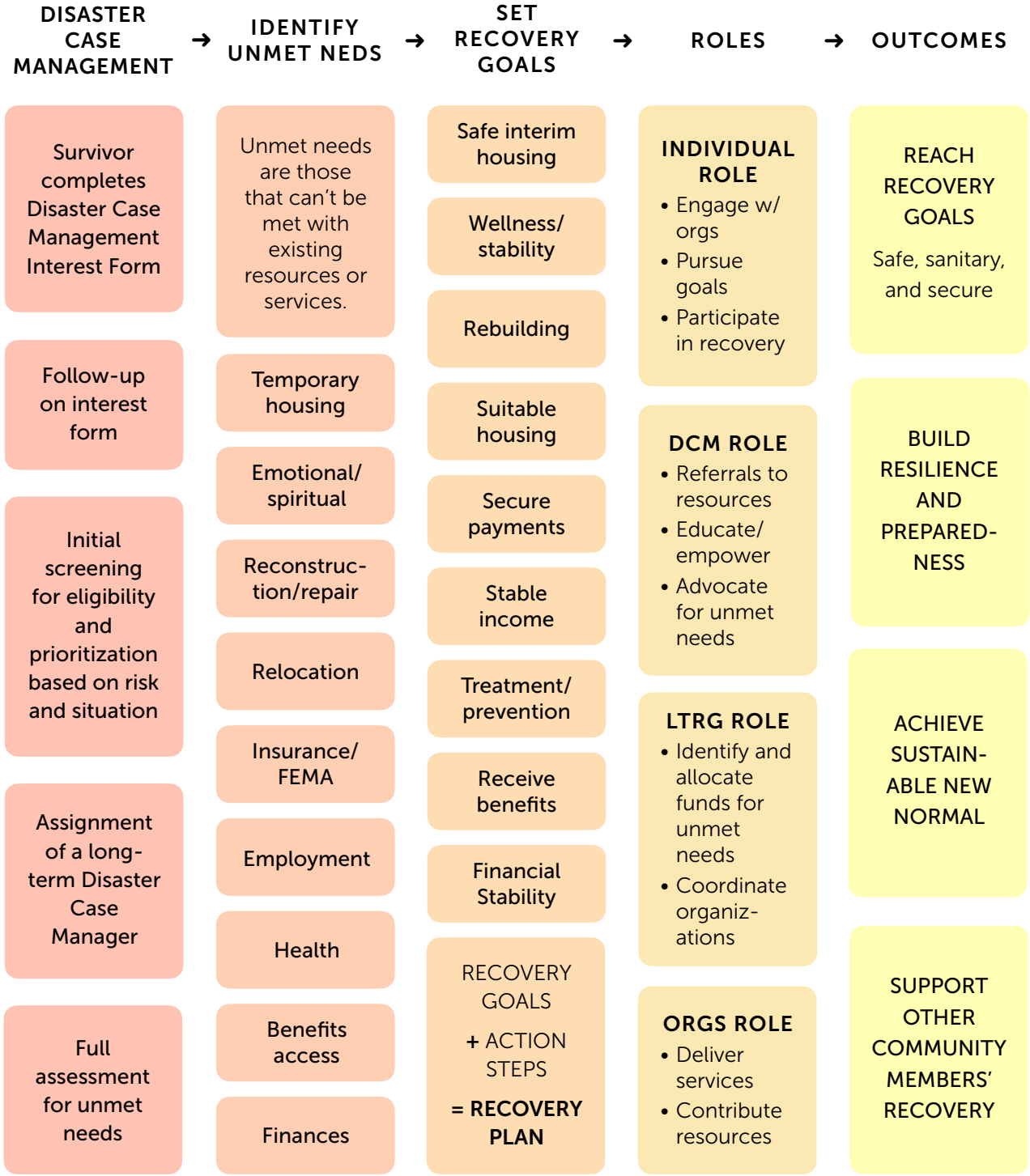


Direct sponsorship of DCM:





# DISASTER CASE MANAGEMENT PROCESS





TOP: DISASTER CASE MANAGEMENT TEAM WORKING LUNCH AND COMMUNITY OUTREACH.  
BOTTOM: DISASTER CASE MANAGEMENT TEAM TOURS SEMINOLE SPRINGS, JUNE 2020.



## DISASTER CASE MANAGEMENT CLIENT QUOTES

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“I wouldn’t know how to begin to ask [for help] and then again, I have an abundance of what’s most important to me – the love and support of family and friends.”

– Seminole Springs Survivor

“Soon we will be standing on my beautiful deck, drinking wine, celebrating life... Seminole is beyond peaceful at twilight. Thank you for putting together a team of people who know what’s needed even before they are asked.”

– Seminole Springs Survivor

“Overall, my gratitude toward the amount of help you guys have given me is deeply immense. Ever since the incident, my life changed for me and my family. However, the aid you have provided made these difficult times a little easier to manage. Again, words cannot possibly describe the amount of gratitude I have. Thank you for your kindness.”

– Seminole Springs Survivor

“I do not know where I would be without my DCM today. She has helped me through so much and I cannot thank her and this organization enough for all they have done.”

- Survivor after receiving our COVID-19 Health Pack





# CONSTRUCTION NAVIGATION

## GUIDING THE REBUILD OR REPLACE PROCESS

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Construction Navigation is a key component to providing survivors with a “roadmap to recovery.” We have learned that the best practice is to have a Construction Navigator as part of the Construction Committee as close to inception as possible.

A Construction Navigator guides clients through the initial necessary steps for both their property as well as for their rebuild process. The guidance and discussion involve not only the home itself, but any infrastructure needs around the home that may be needed for the rebuild to take place. Navigating the recovery process starts with submitting plans and determining permit requirements in order to empower realistic recovery goals and a Disaster Recovery Plan.

LARCRO’s funders have collaborated to support the Woolsey Fire Construction Navigator:



# CONSTRUCTION NAVIGATION PROCESS

## DISASTER CASE MANAGER (DCM)

## CONSTRUCTION NAVIGATOR (CN)

Client needs construction help with contracts and permits. DCM requests CN.



CN assigned and performs on-site visit with DCM and survivor to determine goals, preferred outcomes, and next steps.



DCM works with client to explore options for self-funding and to determine any unmet needs

CN works with client to explore options, obtain permits, review plans and proposals, recommend vendors, and review contracts.



Once project is complete, DCM works with CN to close project

Once project is complete, CN works with DCM to close project



TOP LEFT & RIGHT: MALIBOU LAKE, JULY 2019

BOTTOM: LARCRO CONSTRUCTION COMMITTEE TOURS WOOLSEY FIRE BURN SCAR WITH CONSTRUCTION NAVIGATOR AND MEETS MALIBOU LAKE SURVIVORS, JUNE 2020.





## CONSTRUCTION NAVIGATION CLIENT QUOTES

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“There is so much that goes into permitting and code. Just understanding what is required for you to even get the canvas laid for your rebuild or repair project is very difficult. Homeowners are rarely in a position to handle this by ourselves.”

– Woolsey Fire Survivor

“We’re in real trouble! We really need your help to straighten this out. I’m so glad the Long-Term Recovery Group is willing to help advise us & for the contractors helping with Construction Navigation.” - From a survivor that was managing their own recovery and ran into contractor issues.”

– Woolsey Fire Survivor

“We are just so thankful that you have stuck in there with us. We would have given up long ago, if it hadn’t been for your tireless efforts to help us in our recovery.”

– Woolsey Fire Survivor

## OUR SURVIVORS

### REBUILDING LIVES TOGETHER

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Disaster Case Managers work with survivors to develop a Disaster Recovery Plan which helps them to achieve a sustainable “new normal.” Here are three of our Woolsey Fire Disaster survivors’ stories and the unique journey each has traveled on their road to recovery.

#### **BONNIE**

DAUGHTER OF A MALIBU CANYON  
FOUNDING FAMILY

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Bonnie is a retiree on a fixed income. Malibu Canyon pioneers, her family made the Malibu Canyons home in the early 20th century. Bonnie’s late father dynamited the first road that led down from the valley to the beach, and the road they lived on would come to bear their family name.

Bonnie lost her home while she and her brother were defending her parents’ home from the Woolsey Fire. Bonnie was the caregiver for her elderly mother, who tragically passed away immediately after the fire. Bonnie also suffered because her family’s horseback riding business, founded decades ago, also burned in the fire. The stables, corrals, and water tank were destroyed in the fire. The family had always used animals for weed abatement, tackling any fire issues themselves. This method had been successful and pragmatic for

decades. Unfortunately, the Woolsey Fire proved to be more powerful than any previous fire.

After losing her home, Bonnie needed help. We were doing outreach at the time, looking for survivors who had not yet approached our Disaster Case Management team. Bonnie was referred to us by a friend of hers who resides in Seminole Springs. Bonnie, whose property was uninsured, said to us, “I need help cleaning up my mom’s house. I have nowhere else to go now.” Bonnie’s parents’ home was dusty and sooty and everything was layered with dirt. We were able to partner with UMCOR and their volunteers who helped Bonnie clean up her property. The home that Bonnie fought to save, a Sears Kit House from the 1950s, showcases her father’s deer head trophies lining the walls. The volunteers cleaned the home thoroughly—they removed each deer head, dusted, and treated them per her instructions. They did all the small things that needed to be done to make her home habitable again. Another group of volunteers repaired the garden walls. They cleaned up all of the debris and residue from the fire.

Our Disaster Case Management team guided Bonnie through the Unmet Need



TOP & BOTTOM: CONSTRUCTION TEAM MEETS WITH BONNIE IN DECKER CANYON, JUNE 2020.



process. She received funding through our funding process for her electrical trenching, which was contracted through a local company. The next step in Bonnie's Disaster Recovery Plan was to prepare her property to meet strict Fire Department Regulations by removing dead trees so she could bring her new home to the property.

Bonnie is a treasured member of her community and is deeply involved on a daily basis. By helping Bonnie recover from this disaster, Bonnie exemplifies to her community the success of the time-limited Disaster Case Management process

## **ROSEMARY**

SEMINOLE SPRINGS MOBILE HOME PARK RESIDENT

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Seminole Springs Mobile Home Park (SSMHP) resident Rosemary, owns a barbershop in Malibu. Her home was destroyed in the Woolsey Fire. Rosemary is on a fixed income and had been recently diagnosed with a serious health condition. Although her insurance coverage and savings were adequate at the time of the disaster, in February 2019 she was forced to pay off her home mortgage. This left her with insufficient funds to purchase a new manufactured home to meet the minimum requirements of her mobile home park. To

make matters worse, during the COVID-19 pandemic in March 2020, her business was forced to close, and she could no longer earn a living. She was subsequently denied an SBA loan and was unlikely to qualify for a home loan.

The Disaster Case Manager worked closely with Rosemary to identify her unmet needs and to empower her return home. With support from our funding partners, we helped her with the home rebuild and setup process.

Our team coordinated disaster recovery resources to address Rosemary's unmet needs and to strengthen her resilience on her journey to her sustainable "new normal."

## **JOHN**

A GENERATIONAL MALIBU RESIDENT

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John's wife and the mother of their four children passed away due to complications incurred during the Woolsey Fire. John was referred to us by Paul, his longtime neighbor and friend, who also lost his home and had been partnering with us as a community liaison.

John's family, including his parents, had become displaced. John's parents had



TOP: SEMINOLE SPRINGS FROM ABOVE AFTER THE WOOLSEY FIRE.  
BOTTOM: ROSEMARY'S NEW HOME IS DELIVERED TO SEMINOLE SPRINGS, JULY 2020.

planned to live the rest of their lives at their home in Malibu, and due to physical limitations after the fire, were forced to enter an assisted living facility. LARCRO partners built a ramp for the family's modular home so that John's parents could return to their lifelong family home.

Our Disaster Case Management team worked with our partners to provide this generational Malibu family with critical resources and support. This is an example of how our Community Recovery Organization partners with disaster survivors to achieve their sustainable "new normal."





TOP & BOTTOM: DISASTER CASE MANAGEMENT TEAM MEETS WITH JOHN IN MALIBU, JUNE 2020.

# FINANCIALS

## OPERATING REVENUES AND EXPENSES

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REVENUES	FY2020	BUDGETED FY2021
Operating Grants	\$535,312	\$87,049
Prior Years' Operating Grants Surplus	–	262,304
<b>TOTAL REVENUES</b>	<b>535,312</b>	<b>349,353</b>

## EXPENSES

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### Program & Administrative Support:

Payroll	71,587	84,734
Overhead	19,704	26,217
Professional Support	12,848	1,500

<b>Total Program &amp; Administrative Support</b>	<b>104,139</b>	<b>112,451</b>
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### Client Support:

Payroll	134,786	161,207
Professional Support	22,392	33,425

<b>Total Client Support</b>	<b>157,178</b>	<b>194,632</b>
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<b>TOTAL EXPENSES</b>	<b>261,317</b>	<b>307,083</b>
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STARTUP EXPENSES PRIOR TO FY2020	11,691	–
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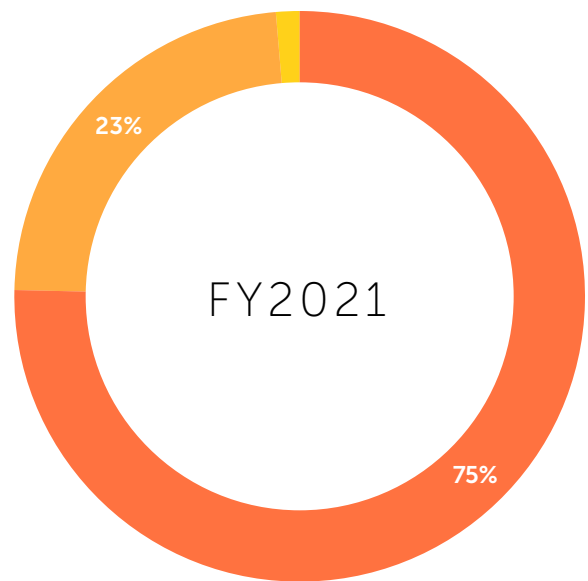
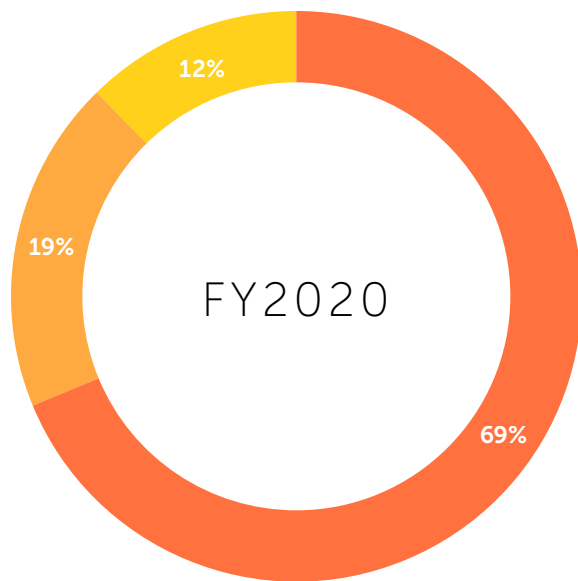
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<b>OPERATING REVENUES OVER EXPENSES</b>	<b>262,304</b>	<b>42,270</b>
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## PROGRAM & ADMINISTRATIVE SUPPORT

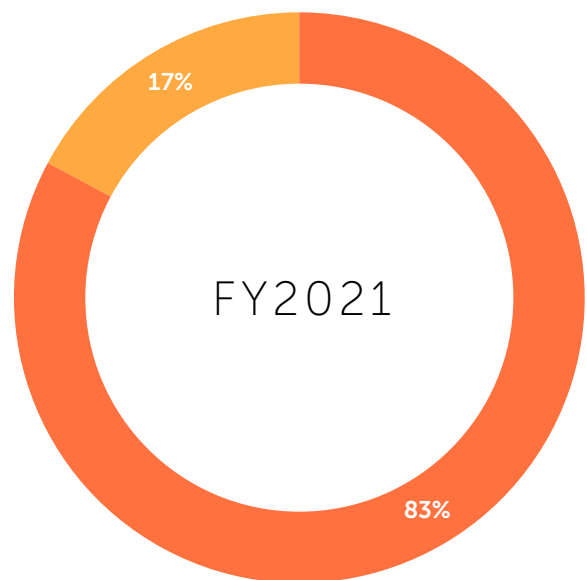
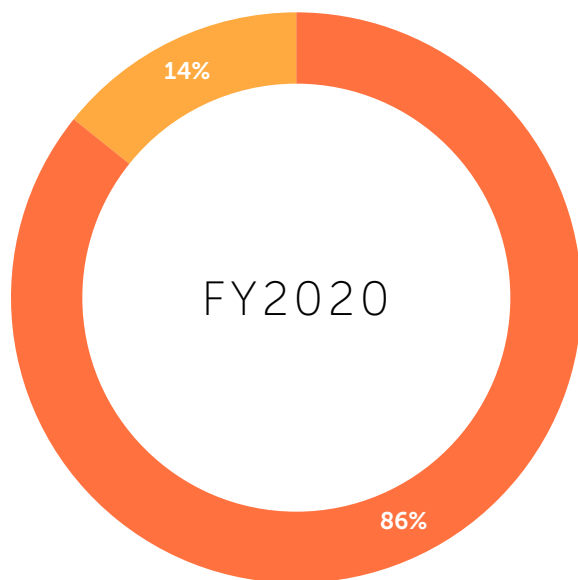
● Payroll    ● Overhead    ● Professional Support



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## CLIENT SUPPORT

● Payroll    ● Professional Support





## FINANCIALS

### DEDICATED FUNDING FOR SURVIVOR ASSISTANCE

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REVENUES	ACTUAL FY2020	BUDGETED FY2021
Grants Received	\$304,875	–
Prior Years' Grants Surplus	–	\$218,777
<b>TOTAL REVENUES</b>	<b>304,875</b>	<b>218,777</b>
EXPENSES		
Expenditure for Survivor Recovery	86,098	218,777
<b>TOTAL EXPENSES</b>	<b>86,098</b>	<b>218,777</b>
<b>OPERATING REVENUES OVER EXPENSES</b>	<b>218,777</b>	<b>0</b>



## LARCRO FUNDER QUOTES

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“The American Red Cross is proud to partner with Woolsey Fire Long Term Recovery Group. The hard work and absolute dedication of the group have directly assisted so many individuals and households affected by the fires, as well as initiating transformative recovery in a way that Los Angeles has not seen previously.”

– Melissa Crews, American Red Cross

“Working with Jenni Campbell and Woolsey Fire Long Term Recovery Group has been such an incredible experience. Being able to make a tangible difference in the lives of the folks at Seminole Springs has been so rewarding. Both Agoura Bible Fellowship and Conejo Cares look forward to this partnership for years to come.”

– John Erwin, Conejo Cares

“As a Southern California based nonprofit we have been helping wildfire survivors for years. However, it has always been a challenge for us to identify the neediest of those survivors and to make an independent assessment of their needs. Working with the Woolsey Fire Long Term Recovery Group has been a blessing to us. This organization not only performed a comprehensive survey of all survivors, identifying those most in need, but their Disaster Case Managers worked with each client to develop a realistic plan for recovery. Our organization was then able to help meet these needs with the confidence that we were helping those most in need to implement a realistic plan for recovery. Thank you Woolsey Fire LTRG for enabling us to effectively deploy our resources in the services of those whose need was greatest.”

– Robert Bland, Conejo Compassion Coalition

# LEADERSHIP

## BOARD OF DIRECTORS AND OFFICERS

AS OF JUNE 2020

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### EXECUTIVE DIRECTOR

Jenni Campbell

Executive Director  
Los Angeles Region  
Community Recovery  
Organization  
Agoura Hills, CA



### BOARD CHAIR

David Worth

Chairperson  
Disaster Response Team,  
Presbytery of the Pacific  
Los Angeles, CA



### BOARD VICE CHAIR

Brent Woodworth

Chairman & CEO  
Los Angeles Emergency  
Preparedness  
Foundation  
Los Angeles, CA



### TREASURER

Garry Weese

Engineer/Scientist  
Aerojet Rocketdyne  
Los Angeles, CA



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Consultant  
KM3 Consulting Group  
Denver, CO



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Nikki Parr

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Strategic Initiatives  
Women's Economic  
Ventures  
Santa Barbara, CA







**BOARD MEMBER**

Dawkins Hodges

Vice President of Programs  
Habitat for Humanity of Greater Los Angeles  
Bellflower, CA



**BOARD MEMBER**

Alana Hitchcock

Public Affairs and Community Relations Director  
211 LA County  
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**BOARD MEMBER**

Nicholas Nguyen

Emergency Disaster Services Director  
The Salvation Army  
Bell, CA



**BOARD MEMBER**

Nancy Rasmussen

Disaster Task Force Member  
United Methodist California-Pacific Conference  
Pasadena, CA



**BOARD MEMBER**

Sandri Kramer

Project Manager  
Didi Hirsch Suicide Prevention Center  
Los Angeles, CA





TOP: LARCRO BOARD WITH FACILITATORS VALERIE BROWN AND ROBIN CLEGG, SEPTEMBER 2019.  
BOTTOM: FUTURE LARCRO BOARD OF DIRECTORS TOURS MALIBOU LAKE WITH WORLD RENEW VOLUNTEERS AND MALIBOU LAKE BOARD MEMBER AND RESIDENTS, JULY 2019.





## OUR PARTNERS & FUNDERS

### COOPERATION, COMMUNICATION, COORDINATION, & COLLABORATION

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Our partners from the National Voluntary Organizations Active in Disaster (NVOAD) are ready to activate and provide resources and aid in times of disaster. This partnership has been critical in helping survivors of the Woolsey Fire disaster on their journey to a sustainable “new normal.”

- 211 LA County
- ACTION Ventura County
- Airbnb
- American Red Cross
- Apartment List
- Archdiocese of Los Angeles
- Be More Prepared
- Boys & Girls Club of Malibu Wellness Center
- Buddhist Tzu Chi Foundation, USA
- California Community Foundation
- California Department of Social Services
- California Governor's Office of Emergency Services (Cal OES)
- California HOPE Ventura County
- California Lutheran University Community Counseling Services
- California State University Channel Islands & Ventura County VOAD Chair
- California Strong
- Calvary Community Church
- Catholic Charities of California
- Catholic Charities of Los Angeles
- Central Coast Alliance United for A Sustainable Economy (CAUSE)
- Chalkline Crossfit
- Church of Scientology Los Angeles
- City of Los Angeles
- Colorectal Surgery Institute
- Community Career Development
- Conejo Cares
- Conejo Compassion Coalition
- Conrad N. Hilton Foundation
- County of Ventura
- Department of Agriculture
- Didi Hirsch National Disaster Distress Hotline
- Disaster Leadership Team
- Disaster Relief Clinic
- Emergency Network Los Angeles (ENLA)
- Engage Therapy
- Federal Emergency Management Agency (FEMA)
- Give an Hour California
- Goodwill SoCal
- Habitat for Humanity of Greater Los Angeles





- Hospice of the Conejo
- Instituto de Educación Popular del Sur de California (IDEPSCA)
- Jewish Family Service of Los Angeles
- Jewish Free Loan
- Jung Shim Energy Wellness Center
- LA County Department of Public Social Services
- Lampkin Foundation
- The Local Love Project
- LA County Board of Supervisors
- LA County Chief Executive Office
- LA County Department of Mental Health
- LA County Department of Public Health
- LA County Department of Public Works
- LA County Human Resources
- LA County Office of Emergency Management
- Los Angeles Emergency Preparedness Foundation
- Los Angeles Regional Food Bank
- Los Robles Hospital
- Lutheran Disaster Response
- Lutheran Social Services of Southern California
- LV Fire Relief
- Malibu Chamber of Commerce
- Malibu Realtors Association
- Malibu United Methodist Church
- Mennonite Disaster Service
- Neighborhood Legal Services of Los Angeles County
- Network Impact
- Pepperdine University
- Pete Fowler Construction Services, Inc.
- Presbyterian Disaster Assistance (PCUSA)
- Presbyterian Church USA
- Presbytery of the Pacific
- Rebuilding Seminole Foundation
- R.E.L.I.E.F. Foundation
- Schmitz and Associates, Inc.
- SEV YMCA
- Sharing Opportunities Assisting Recovery (S.O.A.R.)
- Soreniy Rocks Malibu
- Southeast Ventura County YMCA
- State Disaster Case Management Program
- Step Prepared
- Supervisor Sheila Kuehl's Office, 3rd District, Board of Supervisors
- Team Rubicon
- The Beach House for Wellness
- The Jewish Federation of Greater Los Angeles
- The Malibu Foundation
- The People Concern
- The Salvation Army Western Territory



- U.S. Small Business Administration
- United American Indian Involvement
- United Methodist Committee on Relief (UMCOR)
- United Policyholders
- United Way of Greater Los Angeles
- Ventura County Community Foundation
- Ventura County Long Term Recovery Group
- Volunteers of America Los Angeles
- West Valley Counseling
- Women's Economic Ventures
- World Renew Disaster Response Services
- The Salvation Army Western Territory
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- West Valley Counseling
- Women's Economic Ventures
- World Renew Disaster Response Services



## OUR GRANTORS

### LONG TERM RECOVERY PARTNERS

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**American  
Red Cross**

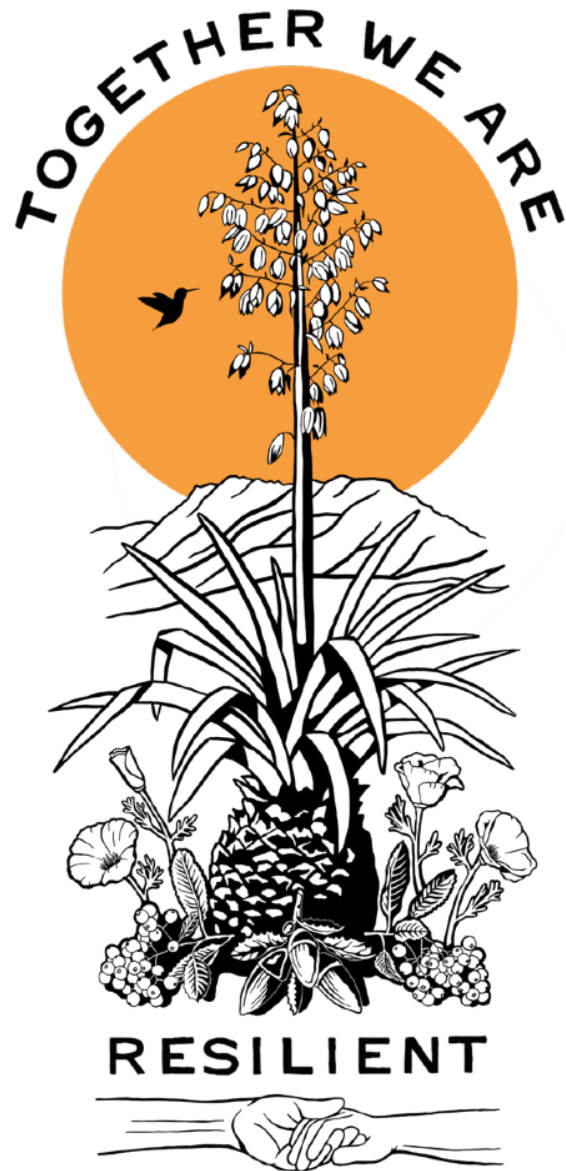
**JEWISH FAMILY SERVICE LA**



**Buddhist Tzu Chi  
Foundation**







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